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(copy)

YENCHING

November 8, 1932

Mr. William G. Sewell  
Christian Universities of China  
2 Eaton Gate  
London, S. W. 1  
England

INDEXED

My dear Mr. Sewell:

Your letter has just reached us and I appreciate the friendly spirit in which it has been written. My thought in writing you was not to alienate the secretaries of missionary societies, but to raise the question as to whether your committee might not, with their full approval, supplement their efforts, or even take over a feature which is being opposed by some of their own constituencies. However, I can readily understand that any such move would be premature just at present. We are urging the L. M. S. to continue its cash grant to us, and to continue to supply, in addition to Miss Wood, to British men on our faculty, Mr. J. E. Taylor, in the undergraduate college, and some such person as Rev. T. M. Barker, for the School of Religion.

In this connection, I might mention that the question of the permanent relation of Miss Lucy Burtt to Yenching is now under consideration. Her term of service expires next summer. She is quite anxious to go back to England for a few months, and would then be ready to come to Yenching on a more permanent basis, preferably as a representative of the Society of Friends. She is emphatically the sort of British personality whom we are most glad to have on our faculty, and both for financial and more spiritual considerations, we should be very much pleased if her own Society would care to have her here as their representative. It would give her more of a missionary consciousness, and would justify us in giving her time for language study and for religious work, which would not be possible if she were on our regular budget. If you have opportunity, I should appreciate your speaking a word in favor of this arrangement. I believe she is herself in correspondence with the secretary and others.

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JOINT OFFICE

Very sincerely yours,

J. Lighton Stuart

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YENCHING

INDEXED

Yenching University

November 14, 1952.

Dr. J. Leighton Stuart  
Yenching University  
Peiping, China

My dear Dr. Stuart:

In this same mail we are sending you the Minutes of the organization meeting of the Associated Boards for Christian Colleges in China.

There is a general feeling here in New York that during the last year we have made some very substantial progress in coming to grips with the serious problems confronting our China colleges. This progress has been in two directions:-

First, the creation of an organization that will bring together all those most directly interested in Christian higher education in China and will permit united and constructive thinking with regard to the work as a whole and the proper place of each institution within the entire program.

Second, the careful and detailed study of all proposals made during the past decade looking to the correlation of Christian higher education in China, and deliberate agreement by the entire group on both principles and details of a Correlated Program that seems to them educationally sound, financially practicable, and in line with the best interests of the Christian enterprise in China.

Let me hasten to add that we all recognize that we have thus far made only a bare start in both these directions - that our tasks have just begun. Most of the real work is still to be done, both here and on the field. The Associated Boards is still in the experimental stage. The Correlated Program still leaves unsolved the exceedingly difficult problem of the Shanghai area, has not met with full support in some other places, and does not go as far as we would like to see it go. But at least we have accomplished the primary task of having laid a solid foundation on which to build. And it now behooves us, both here in the West, and even more on the field, to push forward rapidly with the completion of the undertaking.

And because we must now look to the field for most of the constructive work which must be pressed forward without delay, we have all been feeling genuinely distressed that, just at the time when things should be moving forward most vigorously, there seems a tendency on the field to shut down the machinery and to dismantle the works.

In this connection I have read with keenest interest your letter of September 20th addressed to Dr. Gee, and your letter to Mr. Lobenstine

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attached thereto. Like everything you write, these letters show very earnest and prolonged study of the problems you are discussing, and give one much food for thought. With most of what you say I find myself in hearty agreement. I do believe, however, that we should not accept too readily two of the contentions which these letters seem to make:- first, that the China colleges have made no real progress toward correlation during the last decade, and second, that the Council of Higher Education should abandon, for the present at least, its efforts to promote this correlation.

Let's examine these two contentions a bit before we go further.

First, is it true that our China colleges have made no real progress toward correlation during the last decade? It all depends upon how we interpret the word progress. If their failure to adopt enthusiastically the recommendation of the Burton Commission and other similar agencies is proof of lack of progress, then the statement is true. The learned gentlemen of the Burton Commission, like those of the Laymen's Foreign Missions Inquiry, may have been extremely erudite in every branch of human wisdom - save one. In the field of practical psychology they have not even learned their alphabet. That weakness was fatal to the Burton Commission's work, just as it is now proving a terrific handicap to what would otherwise be a very excellent piece of service on the part of the Laymen's group.

But that is only one aspect of the picture, and a very minor one at that. Substantial progress has been made during the last decade, both in China and in the West, even though most of it is still in the formative stage.

In the first place, the colleges have themselves worked out a Correlated Program that follows in the main the work of the Burton Commission, and - aside from the denominational colleges in the Shanghai area that have never cooperated with anybody - all the universities and colleges in China, both through their field bodies and their home base Boards, have signified their willingness to go forward on such a program. It might be granted that in many cases this acceptance has not gone as deep as we would have liked, and that willingness to cooperate has often been tinged with the hope that cooperation might be financially profitable. But how often has any forward movement been based solely on pure and lofty motives? The history of the Christian church since the day of Pentecost doesn't record a single large scale advance that didn't have some pretty utilitarian, and often rather sordid, considerations in the background somewhere. Take, for example, the political and commercial motives that were so closely tied up with the beginnings of modern foreign missions. One may wish that our China colleges could adopt a wholly ideal program from purely idealistic motives. But I'm afraid the best we'll ever accomplish, either now or any other time, is to take the material we have available and make the most of it, with a humble prayer that God may work out His purposes, as He has so often had to do, in spite of narrow vision and lower motives.

In the second place, genuine progress has been made toward the carrying out of the major principles of the proposed Correlated Program. Many, if not all, the universities and colleges have taken definite steps to align their work to fit in with the place allotted to them in the Correlated Program. And in a number of instances proposals which would have carried us still further away from correlation have been effectively blocked because of the existence of the Program.

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And in the third place, great progress has been made in developing a psychology of correlation. This has been increasingly apparent through chance references here and there in correspondence from the field, showing that administrators are thinking of these matters, and has been even more noticeable in the discussions of the home Boards of the different institutions. For the first time in all our long struggle to secure correlation among the colleges we have succeeded in a measure in getting those responsible for these institutions to think in terms of correlation. Undoubtedly some of the veteran saints of the Lord in the China colleges will never admit the possibility or the desirability of correlation, and all we can hope for is that they'll go on and complete their earthly ministry without putting too many obstructions in the way. The most important thing is to see that the younger men coming to positions of responsibility catch this vision of working together.

True, a decade is a long time. Progress has been disappointingly slow. The Program is still far from perfect. But in more than one of our Union universities, it took more than a decade to achieve real unity after a program of union had been accepted in principle. The whole group of China colleges is undertaking a far more difficult and delicate task, and there is no excuse for a defeatist attitude because the task has not as yet been wholly accomplished.

We have now reached a point where it is of vital importance that we go forward vigorously, else much of the gain already made will speedily be lost. The coming year must show some very concrete results growing out of the discussions and decisions reached this year, or else our Associated Boards will probably drift into inactivity and pessimism, and the opportunity we now have would be lost.

If there was ever a time when the Council of Higher Education should be vigorously, constructively at work, this is the time. The home base Boards have reviewed the program prepared in China, have suggested certain modifications, and given their approval to the major part of the proposals. The colleges have been urged to give restudy of some things, and to go forward vigorously with others. The Laymen's Foreign Missions Inquiry is making a strong criticism of our delay in getting together, and is recommending vigorous steps in the direction of greater unity. If what has thus far been accomplished is all too inadequate, nothing could possibly be so disastrous to the whole field of Christian higher education as to abandon our efforts and admit defeat at this stage.

This does not in any sense imply that we may not need to change our methods and our personnel. If Mr. Cressy is not the one who can go forward with the work that must be done, he should certainly be supplanted by someone else. We all realize that it sometimes happens that an individual can best serve a cause to which he is wholly devoted by stepping aside and leaving the cause to be carried forward by others. Mr. Cressy has for many years given his best, devotedly, unstintingly, often at the sacrifice of his health and his personal interests. But inevitably he has made mistakes, aroused animosities. One mistake has been his over-emphasis on possible financial benefit from correlation - an inducement that has been consistently disowned here in the West, and that should never have been made a primary motive on the field. Another handicap - I would not call it a mistake - has been that he has been forced into relationships in the East China muddle which makes it difficult for him to stand apart from that problem. As Mr. Cressy has often said to me, the undertaking

is far too large for personal considerations to have any part. Possibly the time has come to him to withdraw, and to let a new man, unhampered by the past, step into the breach. But Mr. Cressy should not lay it down until that new man is on hand, ready to take up the burden and go forward with it.

Also, it would be the height of stupidity and shortsightedness for us at this time to say in substance, "We've failed in our efforts to get the colleges together, so let us now try our hand at the middle schools." I say that out of a warm appreciation of the vital importance of the middle schools both for the Christian cause as a whole and for the well-being of our colleges, and with the realization that were I going out to China all over again, I would probably choose to serve in the middle schools rather than the colleges.

There are two very obvious fallacies in that line of reasoning.

In the first place, it is a false assumption to consider that we must sacrifice either the colleges or the middle schools. The sphere of the two are distinct enough, the sources whence they draw their support and their staff are sufficiently independent, that both levels of education can advance without undercutting each other. Even if we should be able to persuade several of the universities and colleges to transform themselves into middle schools, and should succeed in persuading the agencies now supporting these colleges to continue their support for them as middle schools, we would really have done extremely little toward assisting the middle school situation. And with this one exception, there seems to be no way in which individual colleges could divert support now coming to them so as to make it applicable to middle schools off their own campuses.

In the second place, failure of the colleges to work out any effective correlation would be a serious blow to the progress of the middle schools, and success of the colleges in this attempt would permit them to render far more effective assistance to secondary education than they can ever give separately. Already we have recognized the needs and problems of the middle schools in our cooperative plans for higher education, and as those plans succeed we will be able to render increasingly greater assistance to these middle schools. If we now abandon the efforts toward united action by the colleges, the resultant inquiry to secondary education would far outweigh such minor benefits as that abandonment might immediately produce.

This does not mean that it is in any sense undesirable that someone should now be actively engaged in promoting the interests of the middle schools. If Mr. Cressy is the man for that task, and if somebody else will carry on the urgently needed work for the colleges, all well and good. But we ought not use the middle schools as the proverbial red herring to be drawn across the path of the forward movement of the colleges.

However we approach the matter, we inevitably come face to face with this urgent fact:- Our China colleges simply must get together, promptly, decisively. We hope that our initial basis of cooperation may be as nearly ideal as possible, but we must be willing to start in wherever we can, and go on from there.

It is probably outside the range of practicability to hope for anything ideal in the beginning. Not that it is difficult to devise an ideal

program, for that has been done repeatedly. The real difficulty is that of securing the support of the institutions themselves, and of the organizations behind them. We have only one possible method of going forward - starting in with an admittedly imperfect scheme and seeking constantly to improve it as rapidly as united opinion will permit. Sometimes it is objected that if we start out with anything less than perfection we will simply perpetuate the faults existent in our original plans. That, however, is not necessarily true, and would certainly not be true if we go forward, as is now being done, with a clear recognition that we are all seeking for modifications that will make for the truer realization of the ideals we all hold in common.

also, we will never hit on any program that will be entirely satisfactory to anybody. The representatives of every university and college will sincerely feel that their particular institution is being given too little, that their neighbors are receiving a bit too much. Each will feel that they should be the center around which the whole scheme is based. Each will say that we have too many colleges, and ought to lop off a few - but the lopping off will always be the other fellows' institution or college or department. Those interested purely in education will stand for a few comparatively large and centralized institutions - those interested more in the development of Christian character will advocate a larger group of smaller, simpler colleges, where students are in intimate contact with their teachers and the whole college organization is one of simplicity, economy, and absence of pretentiousness in any form. No one idea can prevail completely, but we can agree upon the main essentials, and within the program there will be room enough for all to work out their ideals within reasonable limits.

Even though such a development as this is not entirely satisfactory, it is far more attractive than the alternative that we would inevitably face. Dr. Monroe said about three years ago that if we couldn't settle our problems of correlation within five years, they would settle themselves through the starvation and the disappearance of the weaker institutions. Since then we've passed through three mighty tough years, and are further away than ever from the fulfillment of his prophecy. One has only to look at the other mission fields of the world to see that there is very little likelihood that such a prophecy will ever be fulfilled, certainly not within our generation. The more likely outcome would be that the colleges would each go their separate ways, each becoming more and more firmly embedded, each drawing its support from a more fiercely partisan group, some growing weaker but holding on to their existence tenaciously. Even those that managed to forge to the forefront and to gain in strength would be in danger of losing more and more of their Christian character and becoming self-sufficient and arrogant. And at last we would have a group of institutions that, from the lowest to the highest, would be a discredit to all that Christianity and Christian fellowship should mean to China.

This matter is more vital moment to the very existence of each of our institutions - Yenchong along with the others - than is generally realized. It is all very well to say "We can't get together, so let's each go our own way, and may the devil take the hindmost." But the natural reaction of generous people in the West, if not in China, would soon be "May the devil take the whole pack of them." If a situation should ever develop where half a dozen or more colleges were carrying on unrelated and mutually antagonistic campaigns in the west, the net result would simply be that each one would cut the others' throats,

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November 14, 1952.

and nobody would get enough to cover the costs of their promotion. We had a little touch of that in California where a couple of very worthy institutions got crosswise of each other. One shrinks from contemplating what would happen if such a situation became nation wide. Thus far we are all struggled with all possible force to avoid such a situation. It can be said very definitely that every success Yenching has achieved in the promotional field during the last three or four years - probably longer - has been possible only through the good-will, if not the active cooperation, of the other colleges. But we cannot, should not, hold back forever the just and urgent claims of the other colleges who likewise are doing a fine piece of educational service and deserve recognition and support. Those colleges must and will present their cases to the donors of the West. We must now decide whether it will be done on the basis of a comprehensive program for all China which has met with support both in China and in the West, or whether it will be done on a basis of institutional rivalries, jealousies, and animosities.

We have no hope that our friends at Yenching will be wholly satisfied with any Correlated Program that may be adopted. We'd be tremendously worried if you were, and would start out looking to see where you had been given too much, and somebody else too little. But in the program now projected Yenching is quite rightly given a leading place, one that calls not only for the largest measure of service but also for the largest measure of friendship and cooperation with the other institutions. We know your belief that the number of institutions should be more fully restricted than the present Program calls for. That belief has been expressed for a number of years both on the field and here in the West. Thus far it has not met with full support, but the way is still open for continuing to press that view as we go forward with the Correlated Program. We share your disappointment that the colleges in the Shanghai area have not come into the program - but that fact is a reason for going ahead rather than delaying further, for the sole hope of bringing them into the group seems to be for the rest to go forward, leaving a place open for them to come in when they can do so.

With all of our universities and colleges, cooperation can mean only one thing - willingness to work for whatever plan meets with general acceptance at home and on the field. It would be a travesty on the use of the word for any institution to profess that it is in favor of cooperation, and would then add as a sort of mental reservation "provided you will all cooperate with plans and policies which I dictate." We must have real, whole-hearted cooperation, that works for plans not wholly in line with one's own idea, that shares disappointments and discouragements with the group as a whole with no standing out and saying "I told you not to do it that way." And above everything else, we must avoid that type of lip-service which professes allegiance to the cause of correlation but at the same time does it immeasurable harm through faint praise, through eagerness to criticize, through gratification at blunders and delays.

We will look to Yenching, as we have in the past, to take a leading share in all that must be done to make cooperation effective. And we will continue to count on you personally to lead us. I can keenly appreciate how many and how deep have been your disappointments during the ten years since the Burton Commission as our colleges have been far too slow and too unwilling to go forward, and as the best program we have been able to secure support for here and in China has fallen below the ideals which you have consistently upheld. While I personally might not agree with all the details of what you would consider an ideal plan, I would come pretty close to it. And it is because I firmly believe that for us to go forward together as best we can will bring us in the end nearer those ideals than we will ever get by any other means that I am doing all that I can to that end.

With warmest and most affectionate regards, I am

Very cordially yours,

BAG/G

0327

*[Handwritten signature]*

November 14, 1932

Dear Dr. Stuart:

I have just discussed in detail, with Mr. Hedrick, the question of a program for you when you come over next Spring. We are all depending upon your coming and hope that you will by all means be here for the program which we are mapping out for you.

Our tentative plan is about as follows. We will arrange for you to begin your contacts in Seattle and go down through California to Southern California, probably as far as San Diego. It may be deemed wise for you to go from there to Texas and then back up to Denver, or we may even cut out Texas if the time is short. From Denver we would wish you to come on East through several places in the Mississippi Valley, on to Chicago, and possibly three or more places East of Chicago before reaching our intensive cultivation here in Pennsylvania, New York and New England. These cities might be Cleveland, Dayton, Columbus, and/or certain other places which you may suggest, where you know definite contacts. Then we would wish you to come on to Pittsburgh, Philadelphia, New York, and up into New England, where we have already formed several very interesting and promising friendships.

We would be glad to know just how much time you would wish free in the various portions of the United States for any little personal plans which you may have. We expect to book you up very fully for practically the whole of your time here which you do not need for personal matters. It is likely that I shall leave here probably in the middle of January, to go West to meet you in Seattle sometime around the first of March. I hope to be able to set up meetings for you as I cross the continent so that we can fix more or less tentative dates when you will meet with small groups of friends. These small meetings seem to be preferred to larger audiences, though you may be called upon to make public addresses in certain places.

As soon as you have received this and been able to give it consideration, we would be glad to have such definite suggestions from you as you may have to make in connection with the tentative program outlined above.

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With kind regards and best wishes for you and the other friends there in Peking, I am

Very sincerely,

H. Gist Gee

Dr. J. Leighton Stuart  
Yenching University  
Peiping, China

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Robt Seneca Smith

~~CS~~

November 14, 1932

Dear Dr. Stuart:

During one of our recent visits to New Haven we called on Prof. Robert Seneca Smith of the Yale Divinity School. He has been closely associated with your brother Warren, and is a great admirer of his.

ack

During our conversation Mr. Smith, who admired our pictures extravagantly, indicated his desire to spend his sabbatical year at Yenching if there happened to be an opening into which he might fit. No definite discussion of plans was held and I think that it might be well to drop him a note, bringing up the matter from your angle there. It is possible that a suggestion from you would meet with his hearty approval and possibly he might be willing to spend the time on the Yenching campus on the condition that you meet his living expenses for the time. We did not discuss any of the details, however, and I thought it best to submit the whole thing to you in order that you might write him. It would be well to say that I requested you to write him after our conversation with him on the 1st of November, 1932.

Very sincerely,

H. Gist Gee

Dr. J. Leighton Stuart  
Yenching University  
Peiping, China

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FORD MOTOR COMPANY

Houge Plant  
Dearborn, Michigan  
November 17, 1932.

Mrs. Eula B. Lee  
Board of Foreign Missions  
14 Beacon Street  
Boston, Mass.

Dear Mrs. Lee:

You have probably wondered why you have not been in more frequent contact with me since the negotiations for my joining the Board of Trustees at Yenching University. The fact is that I have had many things to iron out with our Company. Heretofore, I have been unable to join any Boards outside of our own business on account of Company policy. I expect a decision within the next day or so and hope it will be favorable, at which time I shall advise you.

On account of our interest in Yenching University, as well as my friendship for Dr. Stuart, I have every inclination to become a member of the Board, but if I do become a member I would want to be of distinct service to that Board.

Will you please accept my apology for not writing you sooner, and explain to anyone who inquires that it was not lack of interest, but for the reasons as explained above.

Thanking you for your previous letters, I am,

Yours very truly,

/s/ W. C. COWLING

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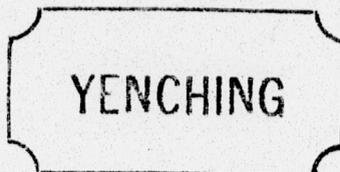
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學大京燕  
YENCHING UNIVERSITY  
PEIPING, CHINA.

OFFICE OF THE PRESIDENT



TELEGRAPH ADDRESS  
"YENTA"

November 17, 1932

Mr. B. A. Garside  
150 Fifth Avenue  
New York, N.Y.

My dear Mr. Garside:

Replying to your letter of October 17, I appreciate very greatly the details which you supplied in asking for my comments on the gift of Gold \$1000. In view of my probable return to America next spring, my suggestion would be that the matter be allowed to stay as it is at least until then.

The same is probably the best comment to make regarding the question raised in your other letter about the duties of Mr. Gee, as Vice-President. If, during these months, he and the Trustees come to know one another, while he gains experience in his present work, we shall be in a better position to define his future relations, assuming that these will be maintained after the first twelve-month period. He will have all he can do meanwhile in the promotional efforts with which he is now occupied.

Very sincerely yours,

*Heighon Stewart*

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PEIPING, CHINA.

November 17, 1932

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS  
"YENTA"

*ansd  
11/9/32*  
Mr. N. Gist Gee  
150 Fifth Avenue  
New York, N.Y.

My dear Mr. Gee:

*Instructions sent to  
Miss M.C. by 11/15/32*

Christmas Cards - We have prepared a Christmas booklet which is being sent from here to a list of people mailed to you yesterday. We also mailed 30 envelopes and will send 30 copies of this booklet for enclosure, in time we hope for you to send out perhaps with your own card to Trustees and others not on the list of those who had copies mailed from here.

*noted  
11/9/32  
J.M.G.*

Chicago Exposition - We have been invited to take space in the Chinese exhibit, the material to be transported by the Government, but supplied by us. It seems to me that this would give us a lot of comparatively cheap and effective publicity. We are therefore going to some expense in the expectation that this can be reimbursed from the New York Promotional Accounts, as it is for that purpose in America, and we have no budget item that could possibly cover it.

We are dividing roughly into two sections, i.e., Natural Science and University General. Dean Wilson is looking after the former, and this office is caring for the latter, which would also include Harvard-Yenching Institute and Journalism, the cost chargeable to those units.

We have about 50 photographs, size 10x14, three or four of which we may frame for hanging up. We first thought of putting the others in an album, but are inclined now to ask that we be allowed to put them on swinging racks after they arrive in Chicago. We shall let you know more definitely regarding these details after we get our material in shape, and plans worked out.

*of Greenwich Conn.*

Mrs. Elliott L. Brown - Replying to yours of October 15 inquiring about her readiness to help Timothy Lew, I have not consulted with him, but I know that he has been very eager to get some American friend to contribute a sum of money which

*on C.L.*

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he could use as he desired in Christian literature. There is no question whatever about his sincerity and high purpose, nor for that matter, of the wisdom and effectiveness of his plans.

*over*

On the other hand, D. W. Lyon of the Y M C A is out here at present organizing a Board of Trustees of which I am to be one, for using money given in America for this purpose, and I shall try to see that Timothy gets as much help for his own projects from this source, as he can well spend. In general American friends ought not to be diverted from our institutional needs, except under very special circumstances. Could you not explain all that to Mrs. Brown and suggest that she contribute if she can, or secure contributions from others, for the University, the amount to be used at the discretion of the authorities, for budget items which concern Dr. Lew's work. This keeps the personal interest and meets our immediate needs.

*VN have written to get her address*

Mrs. Francis M. Fisher - She has been here with her husband who is doing graduate work in Journalism, but has been compelled to return to the States because of bad health. She is an attractive young woman, eager to help in our financial problems, and with many contacts in her home town, where her mother is a sort of assistant pastor. You might write to her a few lines of welcome and appreciation of her offer, and have her kept informed of plans for our activities in Southern California.

Laymen's Commission - I have been receiving installments of this report and have the impression that it plays directly into our hands. I can imagine the emotions that will be aroused when it is presented to-morrow in full to the Board Secretaries. We ought to keep in close touch with the members of that Commission in the expectation that they will help our special program as along the lines of their own comments.

Natural Science Income - Thanks for your hand-written letter giving the latest information on that point. As you will see, it anticipates the hopes expressed in a letter of mine to Mr. Garside.

I had a pleasant little visit with Mrs. Gee yesterday afternoon, when we talked about more personal matters, and while she regaled me with her good coffee and other things.

*done 1/16/32*

Please read + mail the en- Very sincerely yours,

*Closed letter to Mr. Cabok. His address was not on the carbon copy he sent me.*

*The letter to Garside is brief + rather stiff, but in view of the bearing of the question on himself I thought it best to very non-committal as yet.*

*Freighton Stewart*

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YENCHING

INDEXED

November 21, 1932.

Dr. J. Leighton Stuart,  
Yenching University  
Peiping, China

My dear Dr. Stuart:

Let me acknowledge receipt of your letter of October 27th.

Invitation to Mr. W. C. Cowling. The first topic you mention is that of the proposed invitation by the American Board to Mr. W. C. Cowling, to serve as one of their representatives on the Yenching Board. The American Board has been pursuing this matter quite actively for some months. Mr. Cowling has expressed his sincere interest in Yenching and his willingness to serve on the Board of Trustees if he finds this meets with the approval of Mr. Ford. He has been unable to give any definite decision, however, until he is able to ascertain Mr. Ford's attitude in the matter. You will be interested in the letter Mr. Cowling wrote Mrs. Lee a few days ago on this topic. I am attaching a copy herewith.

Request from Mr. Farley. A meeting of the Finance Committee is being held tomorrow, and at that time the matter of Mr. Farley's request will be given consideration. I will pass on your comment to the Committee.

The Christmas spirit will be in the air by the time this arrives in China. We hope that the holiday season will be a very pleasant one indeed on the Yenching campus.

Very cordially yours,

BAG:PW  
Enc.

CC: Promotional Office

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YENCHING

INDEXED

November 28, 1932, No. 1

Dr. J. Leighton Stuart  
Dr. Howard S. Galt  
Yenching University  
Peiping, China

My dear Dr. Stuart and Dr. Galt

This letter will deal with the minutes of the meeting of the Committee on Finance, Property, and Investment held on November 22. We are enclosing three copies herewith.

Journalism Budget Increase 1931-32. It is to be regretted that more definite information regarding the increase in the Journalism budget for 1931-32 was not available. Mr. Tsai's letter of March 1, 1932 stated that Dr. Stuart would explain the reasons for the recommendation for an increase, but Dr. Stuart's departure was so hurried that it was impossible to consider the subject, and later he wrote us that the increase had been approved by the Faculty Executive Committee. Letter C32-9-3-94 states that detailed expenditures of the Department are shown on the audited statement, but these figures do not give much light. The action of the Faculty Executive Committee has not been received, and thus the Committee has had no definite information from the Department or any other source.

Consideration was given to the funds available and after a careful study of the available cash on hand, the unpaid pledges as well as payments in default, it was deemed inexpedient to make any further appropriation of than \$3537.44. More than \$4,000.00 worth of pledges have been defaulted so far with very little prospect of any part being paid. Unpaid pledges up to the close of 1933-34 total \$7,425.00, and if every cent was paid, there would be very little margin remaining if the 1933-34 budget is practically the same as this year plus the travel expenses of Mr. Nash. We are hoping that a larger percentage of remaining pledges will be paid than present experience would indicate. In all branches of work of this character the defaults are running exceedingly high.

Closing of 1931-32 Contract with Pierce and Hedrick. No comment is required on the action of the Committee.

Budget Increase for Harry Price. The members of the McBrier Foundation Committee present requested the Finance Committee to take action upon the request of the field and to make a study of the income of the Foundation. The income from the fund has greatly decreased this year, the accumulated income having been partially used in making an appropriation for

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the present year, and for that reason it was deemed inadvisable to make further appropriations. Another consideration was the purpose for which the funds would be used, and it was felt that it would not be fair to use income from this fund for construction or alteration purposes, which in the final analysis is the effect of the request for rent.

On the other hand the Committee felt that the expense of making any alterations should not be borne by the President and that the only proper place to charge the cost would be against the President's Residence Account. As a result P-3140 was unanimously carried.

Educational Fund for Foreign Children. This fund has been received and without doubt the Executive Committee or the Trustees will vote to accept responsibility of holding the money and investing and reinvesting same. We are hoping to obtain a vote from at least the Executive Committee within a very few days.

Funds for Heating Mains. A very careful study was made of the whole situation involved in this request with special reference, of course, to the allocation of any gain in exchange accruing from current remittances to the field. As a matter of fact the Committee was very sympathetic with the attitude of the field in endeavoring to cover the cost of this project, but the very large question as to whether a sufficient amount of gain in exchange would accrue to cover the deficit occupied an important place in the discussion. In view of this uncertainty it was held inadvisable to make appropriations on the expectations of an accrued gain in exchange, but later on when the financial condition of the current year has been ascertained the Committee will be very sympathetic to any request the field may make.

Another feature of the discussion was the present financial condition in America to say nothing of the world. Reports from all sources where efforts are being made to raise funds indicate that it is becoming increasingly difficult to obtain gifts or pledges. There is a general feeling that this winter will be a much harder one than last, and within the last 24 hours we have experienced a cold wave which has caused more suffering in this area than we have known in three years. This condition is forcing people to recognize the responsibility of taking care of the unemployed, and as a result less will be given for foreign causes. Annual reports from all sources are showing that the past year was a decidedly unprofitable one and that there has been wholesale borrowing at the banks and from other sources where it was thought cash conditions were sound. In all probability there will be further decreases in dividends with other defaults.

Wheeler Memorial Chapel. A separate letter is being written on this situation.

Woman's College Surplus. These funds have been carried in the checking account of the Woman's College, and it was deemed advisable to place them in a position where a larger income could be realized.

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Dr. Stuart and Dr. Galt

-3-

November 28, 1932

Residence Accounts. It will be noticed that the Committee rescinded action F-2029 and approved the use of LC\$2,586.84 on the field to apply on the Alumni Gate deficit. This action was taken after the Secretary had reported on correspondence with the field and presented a very careful study of the whole situation.

Upon learning that the surplus in Residence funds is not held in cash, it was obvious that it would be undesirable to press the proposal made on April 8. The Committee felt, however, that the field should take an inventory of stock on hand and that book losses be written off. Undoubtedly it will be found that there is a considerable spread between cost and present values, and if cost figures are maintained, the values going into subsequent building projects will be unduly inflated.

There are no other comments needed on subsequent items.

Very sincerely yours

Assistant Secretary

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November 23., 1932

Dear Dr. Stuart:

*7/60 wrote to Pres. Williams & Mr. Liang (see lang 'OK')*  
✓ In your letter of October 27th you mention the fact that Mr. H. S. Liang will soon be in America and may be of service in helping to raise certain funds while here. I am communicating this fact to Mr. Nash and President Williams and we will be guided by their wish in the matter.

Natural Science Publicity. Thank you for getting together information for us concerning the Natural Science work. We will try to make the best use of the material which you send and I shall do what I can to get it into usable form here. Pierce & Hedrick kindly submit all of their publicity to me before it is printed and I go through it carefully, often making many suggestions.

✓ to Dr. David A. Brown. I note that Dr. Brown is soon returning to America. I shall keep this in mind and we will get in touch with him as soon as possible after his return.

*saw Mrs. Derr see copy to them Peiping Mrs. D's "OK"*  
✓ to Rev. J. Walter Lowrie. I am following up the suggestion concerning Dr. Lowrie and Mrs. Derr and will do what I can to see that they go to Peking and to Yenching while they are in that region. As soon as I can secure the information regarding his special subjects, I shall send this on to you.

Mr. Edgar B. Davis. I have already visited Mr. Chevalier two or three times and he has raised the question of Mr. Davis's possible interest in Yenching. I shall follow this up as closely as it seems advisable for I know that Mr. Chevalier is already suggesting to Mr. Davis the possibility of doing something in a material way for Yenching.

Thank you for these several suggestions. They are all very helpful and I will be glad to have you continue to keep me informed concerning such matters.

Shuhsi Hsu. I have passed on the review of Dr. Hsu's book to Mr. Zeininger of the Publicity Department of Pierce & Hedrick. I hope he will be able to utilize this in some way here in America.

With kind regards, I am,

Very sincerely,

Dr. J. Leighton Stuart  
Yenching University  
Peiping, China

N. Gist Gee.

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YENCHING

INDEXED

November 28, 1932, No. 2

Dr. J. Leighton Stuart  
Yenching University  
Peiping, China

Dear Doctor Stuart

The action of the Finance Committee on the Wheeler fund will serve as an answer to your letter to Mr. McBrier wherein you enclosed a communication written to Mr. Farley. The Committee had all of this information before it and gave very careful consideration to the whole subject.

The whole situation is so tied up with personal interviews with the family that it was felt any action which might be taken might have to be modified later on. As there are indications that you are to return to the States next spring, the whole matter can be more satisfactorily cleared at that time. The Committee very rightly recognized that in and of itself it did not have the power to finally vote the return of the money, and it was also recognized that some of the gifts were received on the strength of fulfilling a conditional gift from another source. There are therefore questions involved which will require a very thorough study in conference with the Finance Committee before you see any members of the Wheeler family next spring. Therefore the Committee is informally asking that you defer calling upon Mr. Farley or others in the family until a conference has been had where all phases of the situation can be discussed. At that time if any action by the Executive Committee or the Trustees is required, there will be ample opportunity.

The whole situation is exceedingly regrettable and the present economic conditions do not in any way help to solve it. Every effort is being made by the Wheeler family to hold on to their business, and possibly this is a large factor in their making their request to return the gift.

Very cordially yours

Assistant Secretary

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November 29, 1932

Dear Dr. Stuart:

Your letter of October 31st, with enclosures, has been received. I have shown these enclosures to Mr. Hedrick, and he was very much pleased with your letter to the members of the California Committee. A similar letter to the new names, as they are added to our Advisory Committee, will, I am sure, be most highly appreciated.

My suggestion concerning the Y.W.C.A. was not regarding a national meeting but an international one, and the suggestion came through Mrs. Finley. She was not able, however, to attend the meeting in Switzerland this year as she had hoped to do. I shall communicate with her, giving her the contents of your letter and telling her that I am sure Yen-ching would be glad to cooperate, provided it did not conflict with regular school work.

Mr. Plimpton's name was mentioned at his suggestion and I thought that this might be the means of getting him directly interested in educational work in China. He has means, though I do not think that he has been very liberal so far as I can learn.

I am very sorry indeed to learn of the illness of Miss Cheney's mother. We will get in touch with her and I am sure that such use as can be made of her will be made. Being fresh from the field, she will be able to add interest to contacts.

I have called attention in the office to your request that a smaller number of reports of some of the meetings be sent to China. The note has been made that a larger number would be desired of the reports of the Board Meeting itself. I hope that this will now be regulated as you wish.

Very sincerely,

N. Gist Gee.

Dr. J. Leighton Stuart  
Yenching University  
Peiping, China

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November 29, 1932

Dear Dr. Stuart:

I am sending you under separate cover a reprint of Mrs. Buck's article in the Christian Century on the Laymen's Mission Reports; also a copy of the Program of the meeting where the Laymen's Foreign Missions Inquiry presented its report to the Foreign Mission Boards. There was no discussion but simply the replies by members of the group to written questions submitted. I am told that some of the Mission Boards have already met but that in other cases delays will be necessary. Possibly by the time you arrive next spring some matters in this connection can be discussed.

Very sincerely,

Dr. J. Leighton Stuart  
Yenching University  
Peiping, China

N. Gist Gee

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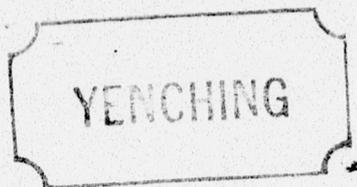
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學大京燕  
YENCHING UNIVERSITY  
PEIPING, CHINA.

*Answered by  
press correspondence  
file 2/2/33*

OFFICE OF THE PRESIDENT



TELEGRAPH ADDRESS  
"YENTA"

November 30, 1932

Mr. B. A. Garside  
150 Fifth Avenue  
New York, N. Y.

My dear Mr. Garside:

**INDEXED**

In preparation for next year's budget we should be helped if we had a forecast from your office of the probable income. Will you therefore cable as soon as you can after the receipt of this letter. For the present purpose we are not interested in the Princeton-supported units, nor in Journalism, nor in the Harvard-Yenching Institute. We understand that the income credited to the College of Arts and Letters from the Harvard-Yenching Trustees is guaranteed for the coming year. We also shall assume that the income for the College of Natural Sciences will be Gold \$25,000, plus \$7,000 Gold. In other words we are planning to keep the budget for that College within the figures approved for the present year. What we therefore want information regarding is the income for University General, the Women's College, and the School of Religion, apart from the sources mentioned above. This covers the Trustees own holdings and grants from mission boards, etc.

We realize of course that it would be impossible for the Trustees to commit themselves at so early a date under present financial conditions, and you need not fear that your figures will be taken as, in any sense, an official authorization.

With the season's greetings and all good wishes,

Sincerely yours,

*J. Highton Heath*

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YENCHING

INDEXED

Yenching University

November 30, 1932

Dr. J. Leighton Stuart  
Yenching University  
Peiping, China

Dear Doctor Stuart

Miss Nita Cherry is now anxious to return to China. When she returned to the States you will recall that her mother was living, but since that time she has passed away, and Miss Cherry is entirely free from all family ties. We have asked her to fill out an application blank and are enclosing a copy herewith.

If there appears to be any opening, I am sure Miss Cherry will be exceedingly happy, and we will be very glad to cooperate in any way you may desire.

Very sincerely yours

Assistant Treasurer

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學大京燕  
YENCHING UNIVERSITY  
PEIPING, CHINA.

December 1, 1932

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS  
"YENTA"

Mr. N. Gist Gee  
150 Fifth Avenue  
New York, N.Y.

My dear Mr. Gee:

I have your letter with enclosures regarding the members of the Advisory Council and shall undertake to write to the new ones in the near future. It might be better to wait so that these letters will arrive after the Christmas season.

Meanwhile I cannot avoid noticing that the names of those who thus far have accepted in so far as familiar to me, are chiefly of people in educational or professional life, whereas we need as many persons of wealth as possible. These latter are of course hard to get and not always helpful, and I am not in any sense finding fault in regard to the selections made. In fact, the name of Miss Ada Comstock, President of Radcliffe College might well be added. She was here last year for the Institute of Pacific Relations, and has since her return to Cambridge, kept in touch with the Yenching people there.

The Chancellor is strongly urging me to stay here long enough for certain arrangements to be made with the Board of Managers and the Ministry of Education for an extended leave of absence for himself, insisting that my arrival in America two weeks or so after March 1 would not be important. My own feeling is that if I am to make this trip at all, since it is largely for cultivation and direct solicitation, with a definite schedule being planned, I ought to spend as much time in the country as possible. You will note that I am asking Mr. Garside to cable us on another matter. It might be worthwhile to include a very brief, but emphatic code sentence about my being expected to land not later than March 1.

We cabled a few days ago asking to be allowed to spend approximately \$1,000 L C on a model for the Chicago Exposition.

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Our thought was to have the main central court including the gate, bridge, carved pillars, and three buildings, or possibly these with the quadrangles north and south, done by a Chinese shop under careful direction, and painted. Apparently many people will attend this exposition and this would be a very graphic way of bringing the institution to their attention. I have already written regarding photographs, science exhibits, etc. Even though nothing will have been done before this letter reaches you, or if there would be any possibility of reconsidering, it would still be in time to have this stuff prepared and taken by me direct.

Perhaps the only other item for this letter is to wish you a very hearty Merry Christmas, in spite of your absence from your family.

Very sincerely yours,

*J. Heighlon Stewart*

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C O P Y

JOSEPH ALLEN FARLEY

251 Culver Road

Rochester, New York

December 2, 1932.

Dr. J. Leighton Stuart,  
Yenching University,  
Peiping, China.

My dear Dr. Stuart:

Thanks for your letter of September 17th, and I have been expecting some further word from New York.

Mr. McBrier answered my letter of August 10th to Mr. Garside under date of August 11th, and I assumed that you would probably mail a copy of your letter to him at the New York Office; but evidently some further word from me is expected, and I have accordingly written as follows:

"This will acknowledge your letter of August 11th, and since then I have had a letter from Dr. J. Leighton Stuart dated September 17th, but no further word from you.

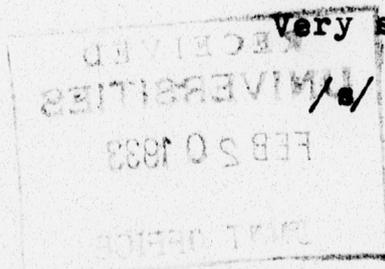
The first paragraph of his letter, and this sentence: "In so far as this is based on financial difficulties affecting those who made these contributions, I am sure that our Trustees will doubtless give sympathetic consideration" is my sole reason for having opened this subject.

The situation is even more urgent than when I first wrote, and, under all the circumstances, I must repeat my demand, with the special request, that you advise me frankly whether or no something can be done at once."

There is nothing more I can say. My position, as Chairman of the Trustees of Brick Church, and our close contact with you, makes for an increased interest in Yenching University; but, with the very serious problems which the Wheeler family has had to meet in the past few years, and the seeming impasse ahead, I cannot but demand immediate action, and I hope this may be possible.

Very sincerely yours,

J. A. Farley



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YENCHING UNIVERSITY  
Peping China

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS:  
"YENTA"

December 2, 1932

My dear Miss McCoy:

Dr. Stuart has asked me to return the photographs which you sent, as he thinks there must be some mistake. He wanted them finished in suitable form to give as gifts to Chinese officials, etc. The shiny finish is not quite as attractive as the dull, and I suppose they should be mounted in some way. However, as he is going to America soon, he will probably have some more taken, or some of these finished up in a little different form.

We are getting ready for Christmas now. Also having a fine time getting some material ready for the Chicago Exposition!

Sincerely yours,

*Miss J. Cunningham*  
Secretary

Miss Louise McCoy  
150 Fifth Avenue  
New York, N.Y.

P S - We are keeping one copy of the photo for the files.

0350

December 5, 1932.

Dear Dr. Stuart:

I have received Dr. Stanley Wilson's letter of November 4th to you, together with several reports from the various departments of the College of Natural Sciences. I am glad indeed to have this material and I shall be glad to call this to the attention of the people at the Rockefeller Foundation. I would suggest that, when things of this kind are sent to us, we be sent at least three copies, two of them on very thin paper, in order that we may pass these on to others who may be interested without having to go to the extent of recopying them here in the office. The expense of copying them there is very much less than it is here.

I plan to get in touch, just as soon as possible, with Mr. Weaver of the Rockefeller Foundation and to follow this up with a view to future relationships there.

Very sincerely,

N. Gist Gee.

Dr. J. Leighton Stuart  
Yenching University  
Peiping, China

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YENCHING

INDEXED

Yenching

December 7, 1932.

**Dr. J. Leighton Stuart**  
**Rev. L. J. Davies**  
**President Y. G. Chen**  
**President C. J. Lin**  
**Dr. James M. Henry**  
**Dr. Joseph Beech**

Gentlemen:

Dean George H. Chase has sent me copies of the letter he wrote to each of the universities under date of November 25th, calling attention to the seriousness of the failure on the part of several universities to transmit their reports to the Institute for the year ending June 30, 1932.

I have written to Dean Chase apologizing on behalf of the institutions that have been remiss, and promising that in future we will try to do better. I suggested that the delay this year may possibly be due to the fact that some of the institutions did not realize that under the new policy adopted by the Institute on April 11, 1932, these annual reports are to be forwarded by each university to the Executive Secretary of the Institute in Peiping, and are to be transmitted by the Executive Secretary to Cambridge. I also stated that I would urge these remiss institutions to transmit as promptly as possible these reports that are already five months overdue.

In order to avoid the possibility of any misunderstanding or delay in future, I would suggest that each of our universities adopt the following policy.

1. That each institution set up whatever procedure is necessary to insure that satisfactory annual reports will be prepared at the close of each academic year, and will actually be sent out by the Institute not later than June 30th.
2. That two copies of each report be sent to the Executive Secretary of the Institute in Peiping, of which one copy may be retained in the files of the Executive Secretary, and the other copy transmitted to Cambridge. (The Executive Secretary may possibly wish to modify this suggestion by asking for more than one copy for his files.)
3. That two copies of each report be transmitted at the same time to our New York Office, so that we may keep one copy in our files for reference, and may have an additional copy available for transmitting to Cambridge, in case there should be any delay or loss in transit of the copy being sent from Peiping.

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December 7, 1952.

This matter is of vital importance. We request that each of you to whom this letter is addressed, will let us know promptly whether the suggestions made above are satisfactory. If they are unsatisfactory, will you please suggest what modifications you believe should be made? Will the three institutions whose reports were not in the hands of the Institute at the meeting a fortnight ago (I have already written to you separately), also let us know what steps are being taken to provide the reports for last year.

Faithfully yours,

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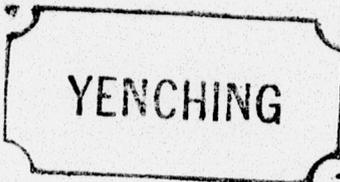
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*J. Leighton Stewart*

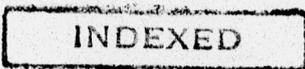
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YENCHING UNIVERSITY  
Peiping, China



December 8, 1932

Mr. W. Gist Gee  
150 Fifth Avenue  
New York City



Dear Mr. Gee:

You will have received the cabled reply regarding the return of Vernon Nash the second semester. The Faculty Executive Committee discussed the matter at the meeting immediately following receipt of his letter, and unanimously felt that it would be desirable to have him come if the amount mentioned by him (Gold \$10,000) could be assured before the time of his departure.

In addition to the considerations mentioned by him in favor of this, I am strongly influenced by the fact that President Williams recommends this. The success or failure of this project depends so largely on his cooperation that a proposal like this from him is a strong presumption in its favor. Furthermore, he has already started in to raise this money, judging by a copy of a sample letter enclosed by Nash. The presence of Nash here would also enable Hin Wong to give more of his personal attention to the effort being started to raise money among Chinese.

We have followed the stipulation that \$10,000 Gold be raised. This is because of the actual need of some such amount, but we leave it to the discretion of yourself and the Trustees to authorize his coming here, if, as the time approaches, most of this has been secured, and efforts are to be continued for the whole fund. In this connection Mr. Liang, if still in the country, might be utilized in so far as this can be scheduled so as not to conflict with his other duties.

There is one very important issue dealt with by Nash in his letter, but which I did not bring before the Faculty Executive Committee, except as a personal opinion in answer to a question from one of the members. This is the basis for his own salary. As you know, all new foreign members of the faculty are supposed to go on the single schedule worked out a year ago, but this is not made retroactive for those who are already on the staff, unless voluntarily accepted by the person concerned. Almost all of the foreign staff have gone on this basis, however. There are therefore two possibilities in the case of the Nashes.

1. They may hold to the schedule fixed by the Trustees for foreign staff members. It should be pointed out that the Trustees fixed the exchange at 2.50, which

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in view of present rates would be a manifest hardship. This rate could, of course, be altered, if desired by the Trustees, or it could be referred to us out here.

2. A suggestion that seems to me on the whole preferable is that in connection with the renewal of the Journalism fund, a permanent committee or board be erected in America for its administration analagous to the Princeton-Yenshing Foundation. President Williams would naturally be chairman, and the more active newspaper publishers be members. This committee could contribute Mr. Nash as the permanent American representative and fix his salary and expenses according to their own judgment, which I should hope would be in consultation with you. He would then be in a relation to our budget analagous to that of those on the mission boards, and there would be no criticisms or complications from Chinese or others. It seems to me quite unlikely that there will be any more permanent foreign members, so that it is virtually a question concerning only this family. The whole matter, ought, however, to be settled and we have specific instructions before the departure of the Nashes.

He raised the question regarding David Lu's salary and treatment. My strong conviction is that no Chinese should have any special treatment whatever the sources of support. I might add that we are endeavoring to alter the schedule so as to give relief to cases such as his. In fact, it was the experience gathered from the attempt to apply the schedule to his case which largely led to the recognition that the present schedule involves some injustice.

It would be well to cable us when the decision is finally reached regarding Mr. Nash's return.

Very sincerely yours,

/s/ J. LEIGHTON STUART

學大京燕  
YENCHING UNIVERSITY  
PEIPING, CHINA.

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OFFICE OF THE PRESIDENT

YENCHING

TELEGRAPH ADDRESS  
"YENTA"

December 12, 1932.

*ack 1-12-33*

*BAB*

Mr. B. A. Garside  
150 Fifth Avenue  
New York, N.Y.

INDEXED

My dear Mr. Garside:

Your letter of November 14 has just reached me, and I am writing at once in reply. A letter of such length is additional evidence of how strongly you feel on this matter of the correlation of the Christian colleges in China, and your review of the situation is in your usual fine-spirited sympathetic tone. I heartily appreciate the patience, hard work, and earnest purpose which you and others have put into this effort. The statement also shows your usual good judgment and balanced understanding of the various factors. You can rest assured that I shall continue to cooperate in this effort in whatever way seems most practicable. The difference in our approach seems to be about as follows: I am reluctantly convinced after several years of experience, and in the light of comments made by others interested here in China, that any further effort to bring about substantial reductions by union of existing institutions, or limitations in the case of individual ones, is doomed to disappointment. All of those in responsible positions are too institutionally-minded themselves and are too much entangled in a congeries of ~~demonstrational~~ or *denominational* similar group relations, alumni pressure, etc., to be able to take the necessary steps on their own initiative. I know of no one out here, except Cressy himself, who does not share this opinion, and all the evidence bears it out. My own contention from the beginning has been that the only possible hope of substantial improvement lies among the board secretaries who are responsible for the creation of this number of colleges. Here again, there seems to me but little hope of anything more than an endorsement of the status quo. This is forced upon me by the results of the meeting I attended in New York last spring, and by the very nature of the procedure employed. I do not see how we can expect anything else under the conditions and therefore am in favor of one of two alternative courses.

The former is that we frankly recognize this and determine on the maintenance of an association of unrelated independent institutions which have certain interests in common. This

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would put an end to the fear of being interfered with or the hope of financial benefits which are both ~~inherent~~ consequences of the discussions thus far. *harmful*

The second course is for those in authority to constitute an absolutely new organization not made up of institutional representatives, and professionally qualified, who will have full authority to reconstruct all of higher education as they feel is best for the cause, regardless of consequences to individuals and institutions. For those who are primarily interested in the contribution Christian higher education can make to the Christian movement and to the progress of China, there ought to be no hesitation about such a procedure, and those who are on the boards ought not to be maintaining a policy, which in the judgment of every impartial objector whose opinion I know, is hindering the most effective functioning for these objectives. After years of hopeful and active effort myself to bring about correlation by other means I have come to feel that these are not only useless, but are raising false hopes, and are wasting time and money.

As to Mr. Cressy personally, I doubt if anyone would have been more patient, and perhaps on the whole effective, than he has been, and would question the advisability of trying to find someone to take his place. The fact that he is losing influence and becoming more or less of a joke among those who are concerned out here seems to be due to inherent obstacles, rather than to his personality.

I shall attend the meeting of the Council of Christian Higher Education next month and shall try to be as constructive and as observantly open-minded as possible. When I see you, we can go over these matters further in the light of what may have happened either at your end or here in the meantime. In any case you can count on me as working for the same essential objectives.

Very sincerely yours,

*J. Highton Stewart*

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學大京燕  
YENCHING UNIVERSITY  
PEIPING, CHINA.

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS  
"YENTA"

December 15, 1932

Mr. N. Gist Gee  
150 Fifth Avenue  
New York, N.Y.

My dear Mr. Gee:

*later*

I have been making a study of sailing arrangements, and find that in order to get back for Commencement, June 20, and benefit by a round-trip ticket on the same company, I should leave Seattle May 27 on the President Madison, due in Shanghai June 13. I am therefore planning to leave Shanghai on the ~~President Cleveland February 7, due in Seattle February 21.~~ Could you, therefore, arrange so that the schedule be advanced about a week, beginning with that date? Any other combination would cause me to miss Commencement, or to arrive on the coast, and be forced to start back somewhat earlier. The particular purpose of this trip being cultivation and solicitation over a wide area, the length of time is more of a factor than it has been on some of my previous trips. Unless, therefore, you hear from me by cable, or send a message advising a later date, you can treat this as my final plan. The alternative suggestion would be to arrive in Seattle by the Empress of Russia March 6 or President Jefferson March 7, but I should have to leave on the date mentioned above at the latest, in order to return by Commencement.

I have no further suggestions as to the itinerary, unless possibly St. Louis which should be taken up through Dr. Harvey Howard. The records in the office are quite complete and you are in a better position to judge about present conditions than am I. Very little, if any, time need be allowed out for my personal plans. I should like to have a day or two, if convenient in Ojai, Ventura County, where I have a cousin of whom I am very fond. I should also like to visit my son at his church in Baltimore, but he could run up to New York and see me almost as easily. This might be done at Easter when we could not be at work anyhow, or I might take that occasion to run down to Georgia.

I note that you have raised the question at Harvard of their backing up our Department of English. If this appears

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*Probably  
on April 12<sup>th</sup>  
(check off)*

to them, well and good. My own thought had been to interest them in Economics through the School of Business Administration with which we have more contacts than elsewhere. In this connection my schedule ought to be so arranged as to insure my being at the meeting of the Harvard-Yenching Trustees, and also have a visit in Boston when I can see individual members before the meeting. This might either be immediately before or at some other time, but it would be unwise for me not to have any touch with them until the actual day of meeting.

In yours of November 14 you speak of Professor Smith of the Yale Divinity School desiring to come out here. I doubt if this has much advantage from our standpoint. The funds of the School of Religion are so very limited that we are scarcely able to balance the budget on a minimum basis, and for the coming year are letting one of our best men leave, and forcing another one to do half time teaching in the city, in order to accomplish this. While the "living expenses" seem a small item to Professor Smith as from his standpoint, yet it takes out just that much more from the money available. Furthermore, my experience has been that these visiting professors take some time to get orientated, and therefore, with all their scholarship and sympathetic interest, may not be able to give the students as much as our own teachers, more familiar with Chinese attainments. There are exceptions to this of course, Dr. Corwin being a brilliant instance to the contrary, and Professor Park, who has been with us this autumn, being equally so. I am enclosing a copy of a letter to Professor Smith on the subject.

I have referred before to the possibilities at Swartnmore College. If you have not already done so, this seems worth following up.

We have written before about the Chicago Exposition exhibits. Our stuff is being sent in today to the city and will be shipped from there to Shanghai before going on to Chicago with the whole China exhibit. We think it quite worthwhile that you or someone from our office help in the setting up and display, provided that this will be permitted by the authorities. It might be well for you to begin inquiries both at Exposition head-quarters, and those in charge of the Chinese collection. The latter will probably be hard to locate until the stuff actually begins to arrive, and preliminary inquiries would probably not get very far. We shall try to keep you informed as we ourselves can get these facts.

Very sincerely yours,

*J. Leighton Stewart*

*noted  
1/9/32  
M.S.*

JLS C

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學大京燕  
YENCHING UNIVERSITY  
PEIPING, CHINA.

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS  
"YENTA"

December 20, 1932

Mr. N. Gist Gee  
150 Fifth Avenue  
New York, N.Y.

My dear Mr. Gee:

I am enclosing a letter to Sidney Gamble which has important information for you, and will I hope be of help in the promotional literature and personal presentations to Princeton people.

I should be grateful if you would make inquiries of Prof. Stephen Duggan at the Institute of International Education as to the possibility of a fellowship for one of our former students (Wei Hsüeh Chih). He studied at the University of Nanking until 1926 where his record was the highest in his class. Then he came to us and again made the highest grade ratio in his class, although he was the youngest member. He majored in Economics, his specialty being Social Economics and Statistics. After teaching a year in the University of Nanking he has been a member of the Secretariat of the Ministry of Education, but is very anxious to do further work in his special field. I know these fellowships are eagerly sought, and am reluctant to bother you on the matter, but if anyone in the office could take the time to ascertain of possible openings, you can make an application in your own name based on the information in this letter, and with my whole-hearted endorsement. I might add that Dr. Duggan's office has a complete record of possible fellowships for Chinese students.

I have a letter from Wills which I might as well enclose for your guidance. You will see from this he is quite willing to go on with work for us. I have already expressed my opinion about him, and do not want to interfere with, or complicate, the arrangements P and H are making.

In reply to your personal letter sent through Mrs. Gee, I can only repeat what I have said in previous ones, that in so far as my opinion will influence the Trustees, and I can judge of their own attitude from comments in letters from them since your arrival, I am entirely confident of your continuing in this position. I shall certainly urge it as

766 wrote  
Dr. Duggan  
1-16-33

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strongly as I can, and there seems every reason to assume that they will approve. I am encouraging Mrs. Gee to plan on this understanding.

Looking forward to working with you before long,

Sincerely yours,

*Freighton Stuart*

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(copy)

December 20, 1932

Mr. Sidney D. Gamble  
247 Madison Avenue  
New York, N.Y.

My dear Sidney:

I am writing to acquaint you with recent developments in our plan for the Princeton supported subjects. In view of the actions taken by the Princeton-Yenching Trustees, together with recent changes of policy in the Ministry of Education, the Faculty Executive Committee voted unanimously two weeks ago to suspend temporarily the Department of Jurisprudence unless funds could be secured especially for this purpose and presumably in the form of grants from the Chinese government. Careful study of the problem has convinced us all that it is not possible to carry on in any satisfactory way the courses for both Political Science and Jurisprudence on one-third of the expected income of the next few years. Meanwhile the government had been making pronouncements in favor of Natural Sciences and related subjects as against those of this general type. More recently a motion has been introduced before the Plenary Session of the Kuomintang now meeting, not permitting any Arts and Letters or Public Affairs Colleges in private universities, and in other drastic ways reorganizing higher education for the country. I doubt if extreme measures of this kind can be put into effect, but it at least makes it possible for us to discontinue a feature which our Chancellor had up to this time insisted must be maintained.

Judge Kuo has his sabbatical leave of absence this year, and has been spending it in doing work for the Ministry of Justice, having been appointed Provisional Judge of the District Court for the First Special Area in Shanghai. More recently he has been inducted with much ceremony into this position, which indicates that he may be compelled to continue there more permanently. Our action may encourage him to do so, though we would be very happy to have him back in his old position in the Department of Political Science. We are all much relieved at a solution which seems to satisfy all concerned and which gives promise of developing the three original departments without the drain required by this added unit.

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I am also happy to add that the members of these departments are increasingly friendly and are carrying out various cooperative undertakings now that the causes of irritation have been largely removed.

The Faculty Executive Committee has also recommended that this group of subjects be known as the Princeton-Yenching School of Public Affairs. The embarrassments of the present allocation of Sociology to another college have made difficult a descriptive term that would be easily understood and satisfactory to our American supporting constituency, and would not come into conflict with our internal structure. All seem agreed that this present descriptive term is academically all right. It is also a close analogy to the Princeton School of Public and International Affairs. If, therefore, it is approved by the Trustees, it can be adopted without further reference to us here.

I was delighted to have the Christmas card with my three little friends in the tub.

Hoping to see you in America before very long,

As ever yours,

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John D. Hayes

C O P Y

December 22, 1932.

My dear Leighton:

Some one mistook my typewriter for a small gold mine, and I have not succeeded in recovering it. His disappointment is slight compared with the dismay of my friends when they see a letter from me by post! I know, however, that if you cannot read the lines, you will certainly be able to read between them as I recount the vision of the church and its possibilities for Christian fellowship which the students and faculty of Yenching took with them to the south the past month.

As you know, the Church of Christ in China, in its effort at building up the best fellowship among its far-flung units, - some of which have very recently joined its body, - has held a so-called general Workers' Conference each autumn for the last three years. To this group are invited members of the church keenly interested in various lines of Christian service, - ministers and laymen, men and women, missionaries, and a few others outside of the immediate bounds of the church. In the latter group, students were included for the first time a year ago, at the Soochow conference in a discussion in the relationship between church and students. It was in that discussion of the report of that committee that youth won its spurs, and Miss Yuan Yung-chen, a senior at Yenching - at the time, made the address that cleared away the misunderstanding and awakened a sense of confidence in the Christian spirit and judgment of the youth, that had received their training in the larger fellowship of Christian students growing up now in various sections of the country.

This year at the Ningpo Conference, accordingly, there was even a greater interest in the work of this committee which had grown in the sense of the scope of its work. It was entitled "Youth in the Church". The title itself indicates the angle of approach to the problem - for of course it is still a problem to orient the youth in the church, - or in any organization, and will continue to be so from the very nature of youth and age. But it was seen that, whereas there is a distinct field for a student movement, and a national one with the close cooperation not only of the Y W and Y M C A's, who lie very near to its thought, but also of the various church bodies; there is also a distinct field of youth fellowship, a service in Christ and for Him - which can not be met outside of the Christian Church and is most necessary in each local church. There a home can be made for a restless youth and there, too, those graduating from the Student Christian Movement can find a new field and full scope for their ability and sense of commission.

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In view of the excellent results of last year, Miss Yuan was also invited to attend this year as a member of this committee, but it was another Yenching girl, a senior of this year, Miss Chiang Shu-huan, who was elected chairman of the committee. It was a larger committee both of student representatives, as well as of church bodies than the one last year, and in some ways more difficult and taxing. A lad from Nanking began the report this year, but it was Miss Chiang, who a couple of years ago did not seem to have much use for the church, who made the appeal for mutual faith between youth and age, that had come out of her own experience, and again carried the house. This year, too, the conference report records a vote of thanks for the contribution of Youth both to the general discussion of the conference, and also to its devotional life. This latter phase of the student movement life is not new to us, here in the Hopeilien (Provincial Christian Student Federation), but seemed to open out new possibilities before the Christian church in the south. The spirit and thought of the youth group may be seen in their recommendations as passed by the general conference - a copy of which I enclose. Dean P. C. Hsu made a distinct contribution too. For after Dr. Stanley Jones had been speaking for a number of meetings on our need for Christ and a strong evangelical faith, and the need of China right now for the fourfold gospel of Christ, it was "P.C." who brought the message into clear-cut focus. So fine was it, that the missionary group who could not catch his dialect asked him to report the broad outlines of it in English afterwards. I was glad, too, to see the conference which had been previously to the opening of the sessions, of the opinion that Nanking Seminary should be regarded as the official seminary, reconsider its views in the light of what was coming out from its Christian Fellowship and thought of Yenching.

Then on the way home Miss Chiang had to go straight back as she had already cut almost her full allowance, but Miss Yuan who is working with the Presbyterian section of the Church of Christ this year in Peiping, and Mr. Wang Chun-hsien of the Theological department asked to stop off at different points en route. Hangchow Christian University, Nanking University, Tenghsien, the centres of the strong continuing Presbyterian church, - and Tsinanfu. At each place conferences were held on the relationship of youth and the church. I took the conference at Tenghsien, but I am indebted to the student representations that had preceded me.

All of this fills one's heart with great joy, not so much in the achievement made as in the promise for the church, - the great Christian fellowship - of the future, and for yourself almost as much I expect, in the blessing in the past months and years of work in building up this spirit and tradition. God bless you, Sir, and your co-workers. I for one know something of the joy of dealing with those who have gone out from Yenching into wider fields of service. Letters just in from the south indicate that those in positions of responsibility in the Church are coming to catch the gleam of youth and its fellowship in the church, and are writing to know if we here in the north have any more like the ones they have

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come to love and respect. I am glad that Miss Yeh Ch'u Sheng (chairman of Hopeilien this year) and Mr. Fen Pao Hsiang, both of Yenching, are going to find it possible to attend a conference on the National Student Movement in Shanghai during their winter vacation. For I hope while there that they will have the time to get in touch with the headquarters of our Church. They are the two student representatives on the new committee on Youth just elected by Peiping Presbytery. I am sure that they and Dr. Fisher, Dr. Tom and Miss Chen Wen-hsien will have a delightful interview together.

I would like some day soon to have a talk with you on the ideals of the Church of Christ in China, for as I understand them, they are an attempt to attain on a larger scale of the same Christian spirit of fellowship and service that you are working out in the Yenta Christian Fellowship. That will have to be after my return from Tenghsien. Is it not a privilege after many years to have a reunion at Christman time at home with one's father and mother, both over seventy-five years old! My brother and his wife are coming up from Shanghai.

With best wishes and the prayer that God may be with you in the future as He has been in the past.

Yours ever sincerely,

/s/ John D. Hayes

P.S. - Mr. Wan Shou Jung was back from Liang Shu-min's rural reform project in Shantung a couple of days ago and tried to see you. As he is a graduate now he retires from chairmanship of the National Christian Student Movement this year. Miss Chiang Shu Huan by the way is vice-chairman of the same movement.

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YENCHING

INDEXED

Yenching University

December 31, 1932

Dr. J. Leighton Stuart  
Yenching University  
Peiping, China

My dear Doctor Stuart

This letter will summarize the developments of the last fortnight as to Mr. Nash's return to the field.

Since Dr. Gee discussed Mr. Nash's arrangements with you in great detail before he left China, and as he had most of the correspondence on this subject with you during recent months, I have tried to leave the matter wholly in his hands. Since, however, Dr. Gee is necessarily away from New York City much of the time, I have tried to pinch-hit for him when necessary to do so, working always along the same lines of policy which he and you considered the wisest.

Last week Mr. Nash arrived here in New York while Dr. Gee was absent on a field trip. Mr. Nash and I discussed matters in a general way, but I urged him to wait until Dr. Gee returned on December 23 before taking any definite steps. Mr. Nash drafted off a cablegram which he thought should be sent to Peiping. I recommended that any cablegram going out should go over Dr. Gee's signature, since he had been handling the matter with the field. On the morning of December 24 I did not come in to New York, though I told Mr. Nash that I would make a special trip in if my presence at his conference with Dr. Gee was of any value. When Dr. Gee went over with Mr. Nash the proposed cablegram, there were certain things in it to which he could not subscribe. Without my knowing of the matter until two days later, Mr. Nash sent the cablegram to the field over my signature. I am sorry this happened because since the general tone of this cable was substantially different from what our other messages have had, I am afraid that it may have created an impression at the University that I was interfering in a matter that should have been left in Dr. Gee's hands.

In response to this cablegram of December 24, we have received from the University this week the following two messages, both of which have been communicated to Mr. Nash:-

"REFERRING TO YOUR TELEGRAM DATED DECEMBER 24, 1932, APPROVE VERNON NASH. EXCEEDINGLY DOUBTFUL PROPOSITION BRING CAR. DISAPPROVE SALARY SCHEDULE REFERRED TO. CABLING RECOMMENDATION DURING THE NEXT TWO OR THREE WEEKS. J. L. STUART"

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Dr. J. Leighton Stuart

-2-

December 31, 1932

"FACULTY EXECUTIVE COMMITTEE APPROVES MR. VERNON NASH SALARY SAME AS APPROVED BY TRUSTEES APRIL 15, 1931. INCREASE CHILDREN'S ALLOWANCE UNDER CONSIDERATION."

At the present time Mr. Nash is on his way back to Missouri, making the journey by car, and accompanied by his family. The first of the two cablegrams from the field I read to him over long-distance telephone, shortly after he left New York City. The second message I am sending out to him in Columbia.

As I understand the case, Mr. and Mrs. Nash's greatest problem is their feeling that they cannot, in fairness to themselves and their children, return to the University under the salary schedule adopted by the field in January 1931 and approved by the Trustees on April 15 of that same year. They also have expressed their reluctance to return without some agreement that would remove the possibility of further changes in their salary and allowances during their term of service. I believe, however, that Mr. Nash has written you fully as to his views on these matters, so I need not discuss them in any great detail. The general attitude of the Trustees is that these are matters which Mr. Nash will have to clear direct with the field and that the Trustees should not step into the picture in any way, except insofar as they may seek to carry out any specific requests the field may make.

We are holding a tentative reservation for Mr. and Mrs. Nash on the President Jefferson sailing from Seattle January 21. However, no definite steps will be taken until they decide whether it is possible for them to return to the field on the basis set forth in your cable.

Very sincerely yours

BAG:MS  
CC: Dr. Gee

P. S. Since the above was written, Dr. Gee has handed me your letter of December 8 in which you discuss the Journalism matters in greater detail. I believe there is nothing really new growing out of this letter, except possibly the repetition of the suggestion made at various times in the past of a special committee here in America to assume responsibility for the Department of Journalism. If Mr. and Mrs. Nash find it entirely impossible to return on the basis of this morning's cablegram quoted at the top of this page, the creation of such a committee might offer a possible compromise.

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